



NORTH ATLANTIC TREATY ORGANIZATION SUPREME ALLIED COMMANDER TRANSFORMATION

17 January 2014

Dear delegale,

It is with great pleasure that I welcome you to this Allied Command Transformation Transatlantic Forum, co-organized and hosted by the Center for Strategic and International Studies.

This year's Summit will emphasize the Transatlantic Bond, as stressed by the Secretary General and confirmed by the nations during their December Foreign Ministerial. We will organize two events to contribute to this debate, this Forum and the SACT Seminar, in April in Paris in conjunction with the Fondation pour les Affaires Strategiques. The outcomes of those events will be ACT's piece to this debate.

This Forum will enable thirty American and European experts to discuss the Bond in a US perspective. I hope that this will be an excellent opportunity to share views and opinions in the excellent climate offered by the CSIS in its new building. The results of our discussions will then be offered to the Permanent and Military Representatives in NATO, as a basis for the SACT Seminar.

In your welcome folder you will find details of the agenda of the Forum. I look forward to participating in these fruitful discussions and I am sure that our collective findings will make a valuable contribution to NATO's upcoming Summit.

Yours sincerely

Jean-Paul Paloméros General, French Air Force

Supreme Allied Commander Transformation

